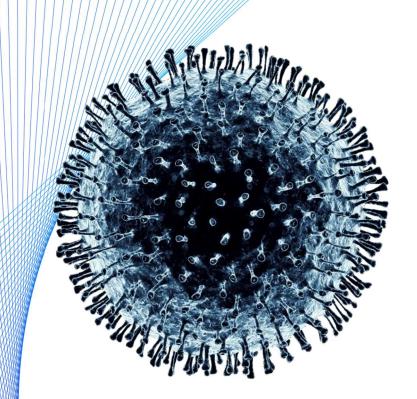
McKinsey & Company

### Coronavirus COVID-19

### **Consumer insights from Germany**

Results from consumer survey April 2-5, 2020

Updated: April 8, 2020



CONFIDENTIAL AND PROPRIETARY
Any use of this material without specific permission of McKinsey & Company is strictly prohibited

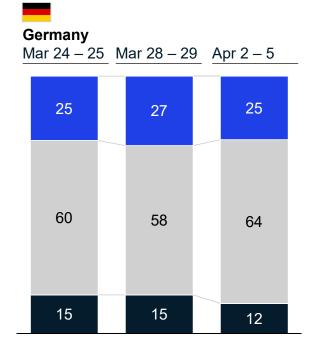
- COVID-19 is, first and foremost, a major humanitarian challenge. Thousands of health professionals are battling the virus, putting their own lives at risk. Overstretched health systems will need time and help to return to a semblance of normalcy.
- Solving the humanitarian challenge is, of course, priority #1. Much remains to be done globally to respond and recover, from counting the humanitarian costs of the virus, to supporting the victims and families, to finding a vaccine.
- This document is meant to help with a narrower goal: Provide consumer insights during the current COVID-19 situation. In addition to the humanitarian challenge, there are implications for the wide economy, businesses and employment. This document includes consumer insights from a survey conducted between April 2 and April 5 in the Germany

# Uncertainty is the prevailing and increasing sentiment in Germany while pessimism decreased by 3ppts compared to last week

Confidence in own country's economic recovery after-COVID-19<sup>1</sup>

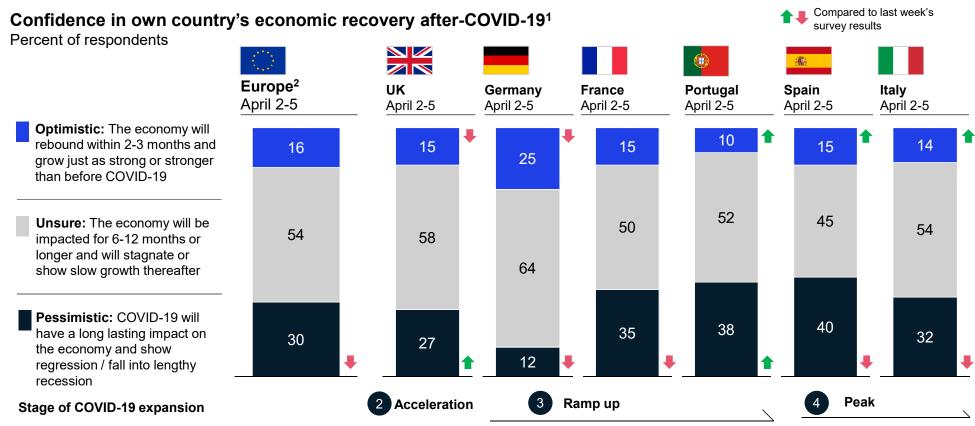
Percentage of respondents

- Optimistic: The economy will rebound within 2 3 months and grow just as strong as or stronger than before COVID-19
- Unsure: The economy will be impacted for 6 12 months or longer and will stagnate or show slow growth thereafter
- Pessimistic: COVID-19 will have a long lasting impact on the economy and show regression / fall into lengthy recession



<sup>1.</sup> Q: How is your overall confidence level on economic conditions after the COVID-19 situation?

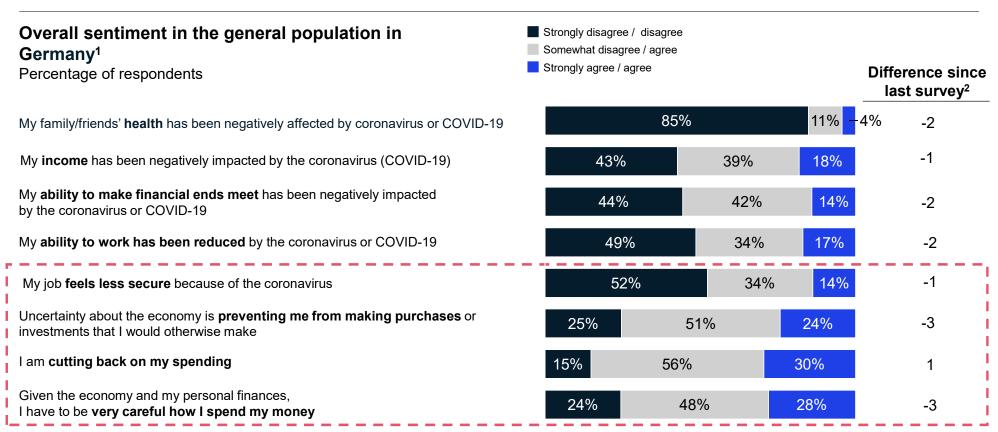
### Europeans remain pessimistic about the economy, although sentiment is beginning to turn for those further into peak



Q: How is your overall confidence level on economic conditions after the COVID-19 situation? Rated from 1 Very optimistic to 6 very pessimistic; Optimistic = 1 + 2; Unsure = 3+4; Pessimistic = 5+6

European data consolidates: UK, Germany, France, Portugal, Spain, Italy

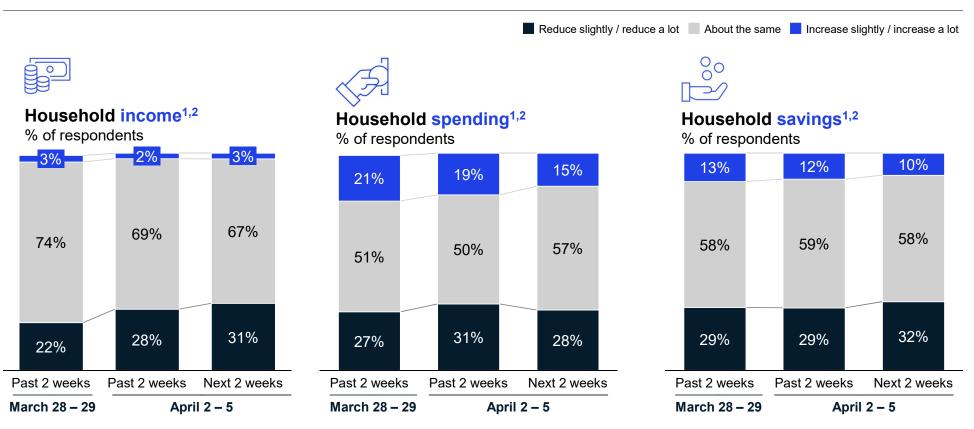
# Consumers do not feel immediate financial impact but increasingly cut back on spending



<sup>1.</sup> Q: Please indicate how strongly you agree or disagree with each of the following statements. Please select only one response for each statement.

<sup>2.</sup> Measures difference in "strongly agree/agree" between current and last pulse

# Majority expect similar income/spending – but with an increasing portion noticing a decrease in income



# **Expectations on household income are gloomier in Spain, Italy, and Portugal**



Compared to last week's survey results

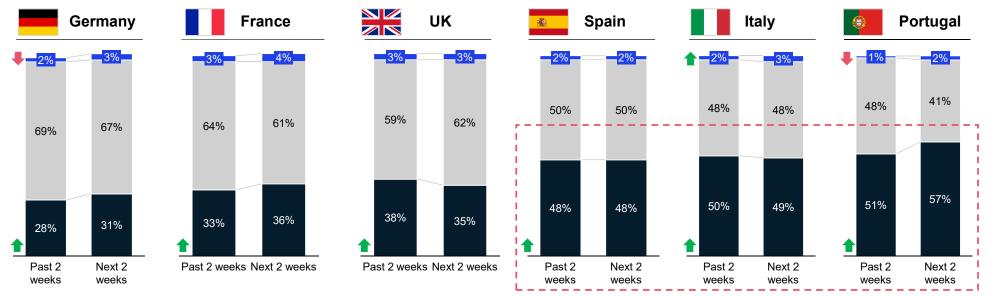
Increase slightly / increase a lot

About the same

Reduce slightly / reduce a lot

#### Household income<sup>1,2</sup>

% of respondents



<sup>1.</sup>Q: How has the coronavirus (COVID-19) situation affected your (family) overall available income IN THE PAST TWO WEEKS?

<sup>2.</sup>Q: How do you think your overall available income may change in the NEXT TWO WEEKS?

### Detailed consumer expectations by country (1/2)

#### Expected spend per category over the next 2 weeks compared to usual<sup>1</sup>

Net change by -5pt or more since last survey

Percent of respondents

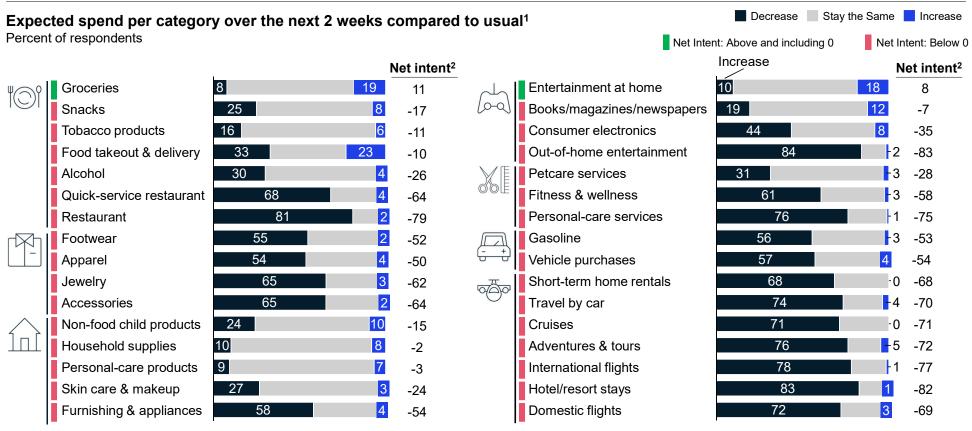
		-	4	4
N	et	ın	ıtα	nt
1.4	CL		LC	HIL

		UK	Germany	France	Portugal	Spain	Italy
	Groceries	+9	+11	-1	+29	+14	+13
	Tobacco products	-17	-11	-19	-18	-11	-17
	Snacks	-10	-17	-55	-24	-21	-29
	Take out/delivery	-45	-10	-50	-21	-32	-26
	Alcohol	-24	-26	-37	-51	-40	-40
	Quick service restaurant	-84	-64	-76	-70	-74	-78
	Restaurant	-87	-79	-78	-91	-84	-84
	Apparel	-72	-50	-69	-85	-76	-74
	Footwear	-71	-52	-70	-86	-73	-73
	Jewelry	-73	-62	-77	-87	-78	-74
	Accessories	-74	-64	-75	-86	-80	-73
	Household supplies	-6	-2	-45 👢	+9	+8	-2
	Personal care products	-16	-3	-24	-9	-11	-26
	Non-food child products	-16	-15	-22	-32	-25	-22
	Skincare & make up	-50	-24	-51	-83	-66	-48
	Furnishing & appliances	-67	-54	-74	-84	-76	-68

<sup>1.</sup> Q: Over the next 2 weeks, do you expect that you will spend more, about the same, or less money on these categories than usual?

<sup>2.</sup> Net intent is calculated by subtracting the percent of respondents stating they expect to buy less from the percent of respondents stating that will buy more for each category

### ... leading to decreased spend expectations across categories



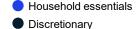
<sup>1.</sup> Q: Over the next 2 weeks, do you expect that you will spend more, about the same, or less money on these categories than usual?

<sup>2.</sup> Net intent is calculated by subtracting the % of respondents stating they expect to decrease time spent from the % of respondents stating to increase time spent

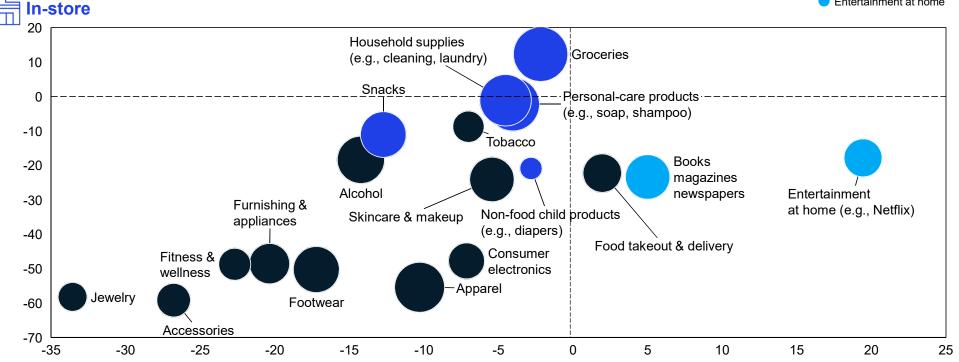
### Positive online spend intent is seen for select categories only, e.g. home entertainment and books/magazines/newspaper

#### Expected change in shopping channel per category over the next 2 weeks<sup>1</sup>

Axes show net intent<sup>2</sup>, bubble size relative to share of respondents that have purchased category in last 6 months



Entertainment at home



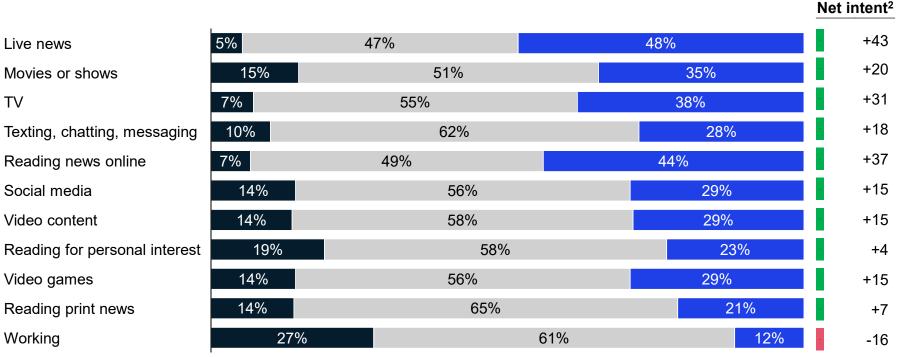
<sup>1.</sup> Q: And where do you expect you'll buy these categories? Tell us if you will shop in the following places more, about the same, or less in the next 2 weeks. Please note, if you don't buy in one of these places today and won't in next 2 weeks, please select "N/A" - did not ask this question for categories not shown

2. Net intent is calculated by subtracting the % of respondents stating they expect to decrease time spent from the % of respondents stating to increase time spent

**Online** 

# Expected behavioral shifts to consumer news & media are still prominent – along with an increase in entertainment



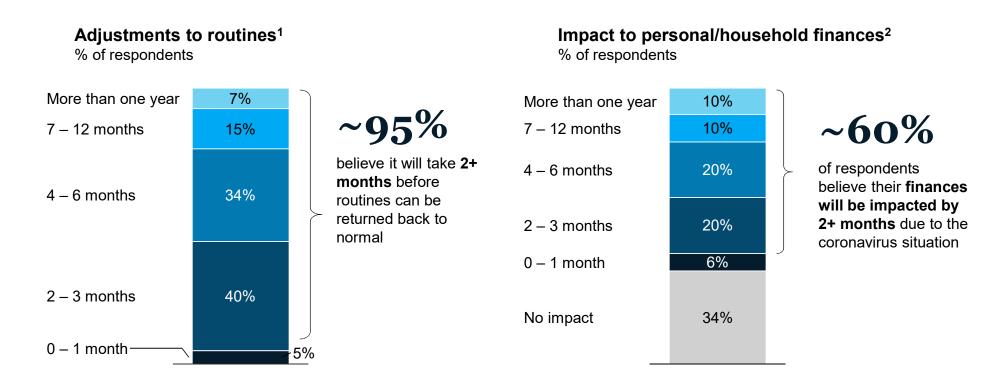


<sup>1.</sup> Q: Over the next 2 weeks, how much time do you expect to spend on these activities compared to how much time you normally spend on them?

Decrease Stay the same Increase

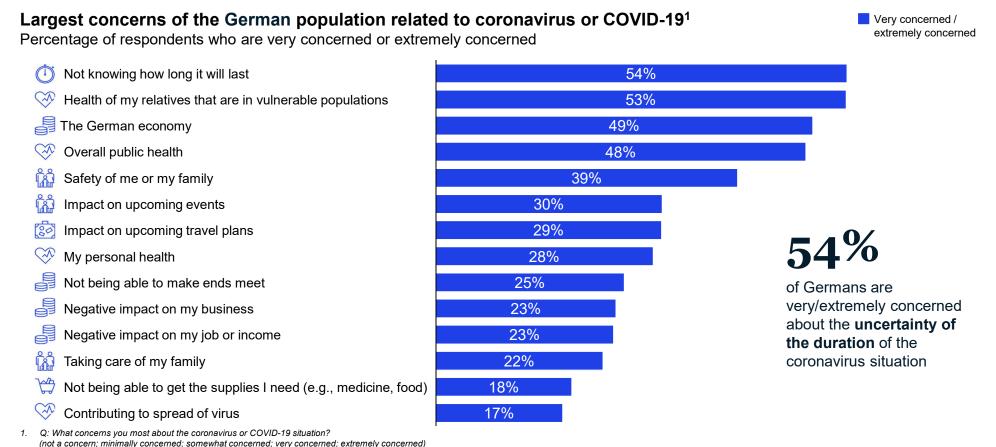
<sup>2.</sup> Net intent is calculated by subtracting the % of respondents stating they expect to decrease time spent from the % of respondents stating to increase time spent

### The majority of German consumers believe the personal & financial impacts from COVID-19 will last well beyond 2 months



<sup>1.</sup> Q: How long do you believe you need to adjust your routines, given the current coronavirus or COVID-19 situation, before things return back to normal in the US (e.g., government lifts restrictions on events / travel)?
2. Q: How long do you believe your personal / household finances will be impacted by the coronavirus or COVID-19 situation?

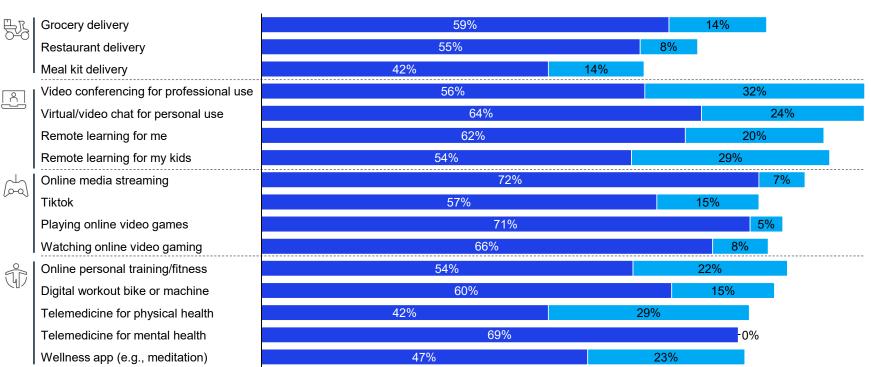
# Uncertainty about the duration of the situation, health of relatives & the economy are top concerns for German consumers



Source: McKinsey & Company COVID-19 German Consumer Pulse Survey 3/28-3/29/2020 N = 1,002, 4/2-4/5/2020 N = 1,010, sampled and weighted to match Germany's gen population 18+ years

### Germans have picked up new digital activities since the start of COVID-19





<sup>1.</sup> Q: Have you used or done any of the following since the coronavirus or COVID-19 situation started? If yes, Q: Which best describes when you have done or used each of these items? (just started using since Coronavirus started, using more since Coronavirus started, using about the same since Coronavirus started, using less since Coronavirus started)

Using more Just started using

### **Disclaimer**

McKinsey does not provide legal, medical or other regulated advice or guarantee results. These materials reflect general insight and best practice based on information currently available and do not contain all of the information needed to determine a future course of action. Such information has not been generated or independently verified by McKinsey and is inherently uncertain and subject to change. McKinsey has no obligation to update these materials and makes no representation or warranty and expressly disclaims any liability with respect thereto.